Dear Friends and Supporters,

We hope this year’s annual report finds you healthy and happy in the midst of these challenging times. As we sit here today, thinking back on successes we achieved in 2019, it is difficult to set aside the current global pandemic that has changed the way we go about our daily lives.

The disruptions we have encountered as a result of COVID-19, and will continue to address as a community, have illuminated the resiliency of Park County. In our part of the world, neighbors help neighbors. We are honored to have a front row seat to witness the incredible generosity of time and fortune at a time when so many are struggling. As 2020 progresses, you can trust that we will continue to work with Park County’s leaders, both nonprofit and private, to ensure that the most vulnerable among us has access to needed resources.

We are moving forward with confidence because of the significant growth that the Park County Community Foundation achieved in 2019. We welcomed fresh leadership to the organization with a new executive director and a new program director. Under their stewardship, and with the deep financial support and guidance of our Board of Directors, the Foundation distributed more than $1.4 million to organizations across Park County, an increase of $1.2 million from 2018.

Another example of our growing organization is seen through our endowment – Park County’s Fund for the Future – which surpassed its first $1 million benchmark. As Park County continues to grow, this endowment positions us to be a permanent presence for the long term.

In keeping with our mission to connect people and resources to our most pressing problems and opportunities, we launched two significant new initiatives in 2019:

• The Give a Hoot community giving challenge inspires community members to give to the causes they care most about. In total, the 2019 campaign raised $1.07 million for 52 Park County nonprofits. This includes $220,000 from our generous Sponsors: the Dennis and Phyllis Washington Foundation and Willow Creek Ranch; and the 2019 Co-Challengers: Deborah Erdman, Sal and Carol Lalani, Crazy Mountain Ranch, Diana and Bruce Rauner, and the Harvey and Carol Massey Foundation.

• We Will Park County is a citizen-informed community vision initiative that combines a common vision with a shared data set to maximize the impact of our county’s finite resources. The website, www.WeWillParkCounty.org, has already become a useful tool in helping to gain alignment in identifying solutions to Park County’s most pressing problems and opportunities.

On behalf of the Board of Directors and staff, thank you for your support of our work. We look forward to an opportunity when we can come together to celebrate our shared achievements. All in time.

Be well, stay healthy, and find happiness,

[Signatures]

Bruce C. McKnight | Chair, Board of Directors  Gavin Clark | Executive Director
Founded by community leaders in 2005, the Park County Community Foundation seeks to connect caring people and resources with the most pressing community needs and opportunities. We believe many of Park County’s challenges can be solved through mutual understanding, better cooperation, and a robust culture of philanthropy.

To realize these goals, the Park County Community Foundation is committed to:

- **Learn:** Through research, networking, and community conversation we identify Park County’s most significant challenges.

- **Engage:** We lead a response to those challenges by convening organizations and citizens to take action in creating a better future.

- **Give:** We provide funding and professional development for local organizations to ensure our nonprofits are effectively addressing community challenges.

The Park County Community Foundation is a trusted, dynamic, and distinctive philanthropic leader that fosters collaborative action to shape a healthy, caring community.

Our focus rests in four program areas:

- **Community Grants**
- **Philanthropic Advisory**
- **Community Leadership**
- **Nonprofit Development**
WE WILL PARK COUNTY

Every day, local nonprofits, schools, health care providers, businesses and governments make plans about Park County’s future. But in many instances these decisions are not coordinated with other entities, nor striving toward mutual goals or based on a common set of data.

We Will Park County is a citizen-driven initiative of the Park County Community Foundation that offers a common vision and data set to help coordinate our finite resources. Think of this project as a useful tool, or a common language that everyone in Park County can use to better inform, coordinate and develop solutions for Park County’s most pressing needs.

The Park County Community Foundation articulated the vision in five topic areas after hearing thoughts from more than 700 community members, through engagement processes including: discussions with nonprofits and other community leaders; a county-wide survey with more than 640 responses; and six focus groups in Livingston, Clyde Park, Wilsall, Emigrant, Gardiner and Cooke City.

Health, Safety, and Education: We will continually strive to improve the well-being of all our residents.

Economic Performance: We will support development of diverse and viable economic opportunities consistent with the character of our community.

Housing and Affordability: We will support good solutions that address affordability for all who choose to live and work here.

Small Town and Rural Lifestyle: We will embrace and nurture our sense of community.

Landscapes and Natural Beauty: We will remain one of the most beautiful places to live on earth.

This vision won’t amount to much if we don’t back it up with real data to help us measure, predict, and achieve progress. With the help of economists from the University of Montana, Montana Department of Labor and Industry, and Headwaters Economics, We Will Park County has established a dashboard of key metrics in 5 corresponding categories that local organizations can use.

www.WeWillParkCounty.org
NONPROFIT NETWORK

The Park County Nonprofit Network is a “brown bag” lunch program that provides local nonprofit professionals with a variety of educational and collaborative opportunities. Each program focuses on a relevant nonprofit topic and is facilitated by an expert in that field.

2019 Trainings:

- Let’s Write Grants with Julie Rodda, Rodda Consulting
- Successful Strategic Planning with Peggy Owens, Sage Solutions Nonprofit Consulting
- Board Governance with Liz Moore, Montana Nonprofit Association
- Donor Databases with Rachel Regan, American Prairie Reserve
- Nurture Your New Donors with Olesja Hoppe, Yellowstone Forever
- We Will Park County roll-out with PCCF staff

PARK COUNTY HOUSING COALITION

In 2019, the We Will Park County initiative underscored the desire from Park County residents to find solutions to our community’s growing housing needs. In response, the Park County Community Foundation sought funding from the AMB West Community Fund to collaborate with local nonprofit HRDC in re-launching the Park County Housing Coalition. The Human Resources Development Council District IX (HRDC) has a solid track record of success in creating and accessing safe, secure housing. We’re grateful for their leadership in this complex area of work. The primary goal of the Park County Housing Coalition will be to convene a county-wide working group of concerned citizens to identify action-oriented solutions to address a variety of local housing problems.

DISCOVERING WELLNESS FOR PARK COUNTY’S HIDDEN HEROES

As a result of community conversations on the prevalence of burnout and secondary trauma amongst Park County’s nonprofits, critical care providers, and first responders, there arose a clear desire to increase knowledge and skills for promoting resilience. Because this initiative fell outside of the scope of any existing nonprofits, the Park County Community Foundation decided to take the lead on facilitating this program. Participants felt confident that their participation would have a positive ripple effect in the community, and help them continue to make a difference. The pilot program ran from September 2019 to February 2020.

We ENGAGE
We GIVE

GIVE A HOOT

Give a Hoot 2019 was Park County’s first ever, month-long community giving challenge that connected community members with causes they care about most. From July 10th to August 8th, Give a Hoot inspired people to come together, show pride in their community, and contribute to support local nonprofit organizations working in Park County.

THANK YOU, PARK COUNTY! YOU RAISED $1,075,986

2019 BY THE NUMBERS

$856,260 contributed by the community
$219,726 Co-Challenger partial matching funds

52 Park County nonprofits participated
10 organizations received maximum $10,000 partial matching grants

1,775 donations
42 organizations received almost $0.40 in partial matching funds for every dollar raised
We GIVE

ANNUAL COMMUNITY GRANTS

The Park County Community Foundation is committed to supporting nonprofit organizations serving Park County communities. Through our Community Grants Program, the Foundation has issued more than $750,000 in grants since 2007, including $150,000 in 2019 alone. This funding supports a wide range of charitable activities including the arts, health and human services, education and much more. We are grateful for the support of the Dennis and Phyllis Washington Foundation and Willow Creek Ranch for underwriting the Community Grants program. During our 2019 annual community grants cycle, we invested in 29 projects, with amounts ranging from $1,000 to $12,000. Here are some highlights of what these organizations have accomplished:

1. WILSALL SCHOOL & WATERSHED WARRIORS – RIPPLE EFFECT AQUATIC LEARNING
   Students benefit from place-based learning experiences, and the Watershed Warriors Program offers this opportunity by teaching lessons directly related to the natural world around them. This process reinforces higher-level thinking skills while encouraging students to become advocates for their local watershed.

2. FARM TO SCHOOL OF PARK COUNTY – LINCOLN SCHOOL FARM OPERATIONAL GRANT
   By the seemingly simple act of fostering healthy food within the community, the Lincoln School Farm is a community-based approach that addresses monumental topics like environmental degradation, nutrition and food scarcity, public health, food education, and more.

3. HRDC DISTRICT IX – LIVINGSTON EMERGENCY SHELTER PILOT
   To provide a warm, safe, open door for neighbors who happen to be without a home, HRDC piloted a Warming Center model in Livingston. The ability to offer shelter for our neighbors is essential for starting the path out of crisis and back into stability.

4. NORTH YELLOWSTONE EDUCATION FOUNDATION (NYEF) – GARDINER HOUSING PROJECT & GENERAL OPERATING SUPPORT
   NYEF works with the community to build sustainable support and enhance innovative educational opportunities for students, teachers, and community members in partnership with Gardiner Public Schools. NYEF's Gardiner Housing Project will create affordable housing for teachers and their families on Gardiner Public School property.

5. LIVEWELL49 – GENERAL OPERATING SUPPORT
   LiveWell49's mission is to enhance and improve the culture of health and wellness in Park County. This collaborative effort includes representatives from our nonprofit community, local business leaders, healthcare providers, and governmental agencies. Priority areas include reducing the stigma surrounding mental health and promoting mental health resources.
DONOR-ADVISED FUNDS

A donor-advised fund is a fund through which you can conveniently direct grants to charities in Park County and beyond. Created with tax-deductible donations of cash, stock, or real estate, you can name your fund and give at your own pace — we manage the rest.

By opening a donor-advised fund at the Park County Community Foundation, you can continue to support the charities you care about while guiding philanthropy in Park County to strengthen local communities.

Benefits of a Donor-Advised Fund

- Simplify your giving
- Receive an immediate tax deduction
- Give at your own pace
- Invest your fund tax-free
- Enjoy hassle-free administration
- Recommend grants to any registered domestic nonprofit organization

Your Fund Enables You to:

- Support Organizations You Care About
- Optimize Your Tax Benefits
- Establish a Family Legacy
- Diversify Your Giving
- Co-Invest with Others

We GIVE

FUND FOR THE FUTURE

Established in 2018, the Park County Community Foundation’s permanent endowment, Fund for the Future, is a source of charitable funds to benefit Park County and its residents for the long-term. After only two years, the Fund for the Future has surpassed its first $1 million benchmark and continues to grow.

The Foundation Board of Directors established the endowment fund as a permanent symbol of the organization’s mission to serve Park County. This fund provides opportunities for donors to participate in Montana’s Endowment Tax Credit program.

Contact Gavin Clark, gavin.clark@pccf-montana, for more information about the Fund for the Future.

We GIVE

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Park County Community Foundation
Distributions Back to the Community: 2014—2019

<table>
<thead>
<tr>
<th>Year</th>
<th>Grants Issued</th>
<th>Donor-Advised-Funds Disbursed</th>
<th>Donor-Advised-Funds Disbursed During Give A Hoot</th>
<th>Give A Hoot Community Gifts</th>
<th>Give A Hoot Matching Funds</th>
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<td>2014</td>
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<tr>
<td>2019</td>
<td></td>
<td></td>
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Total: $1,458,360
Park County Community Foundation Supporters

Bull print indicates Vitality Circle donors who have provided gifts of $10,000 or more.

Every effort is made to correctly list and thank each investor who allows us to make a public acknowledgement of their gifts to the Park County Community Foundation. If your name is missing or incorrect, we apologize for our error. Please contact us with corrections at (406) 224-3920 or email us at Office@PCCF-Montana.org. Thank you.

Beginning in 2015, the Park County Community Foundation recognizes donors to organizations that receive our fiscal sponsorship.

BUSINESSES


FOUNDATIONS

African Foundation Arthur M. Blank Foundation Beaver Area Community Foundation California Foundation for Agriculture in the Classroom Charlie and Mary Beth O’Brien Family Foundation Denis and Phyllis Washington Foundation First Interstate Bancsystem Foundation Jon Voeller Fund Harvey & Carri Mason Foundation Lincoln School Foundation MaceAndYour Foundation* Newbery Family Foundation Philanthropy Northwest R. Howard Dobbs, Jr. Foundation SwissLife Foundation State Farm Companies Foundation The Kenda Foundation The Park City Foundation The Solos Family Foundation The State Foundation


William Campbell and MaryAnne Campbell J. Cole and S. Burwell

Buzz and Dawn Basini

Gigi Aelbers

Park County Community Foundation Supporters

David and Tracy Raich

To the Park County Community Foundation donors, thank you for your continued support and generosity. Together we are making a difference in the lives of those we serve.

Executive Director

Jean Vollum Fund

First Interstate Bancsystem Foundation

Dennis and Phyllis Washington Foundation

Denis and Phyllis Washington Foundation

First Interstate Bancsystem Foundation

Jon Voeller Fund

Harvey & Carri Mason Foundation

Lincoln School Foundation

MaceAndYour Foundation* Newbery Family Foundation

Philanthropy Northwest

R. Howard Dobbs, Jr. Foundation

SwissLife Foundation

State Farm Companies Foundation

The Kenda Foundation

The Park City Foundation

The Solos Family Foundation

The State Foundation

Asterisk (*) indicates gift(s) made to the Fund for the Future endowment.
These financial statements are excerpted from the Park County Community Foundation’s audited (2019) and reviewed (2018) financial statements.
Hannibal Anderson
Shiell Anderson
Margot Aserlind
Laurie Bishop
Amy Uberuaga Clark
Milla Cummins
Seabring Davis
Dave Eaton
Tom Elliot
Felicia Ennis
Rob Forstenzer
Laurie Francis
Karen Hayes
George Kelly
Annette Leland
Marcia McCrum
John Payne
Denis Prager
Emily Post
Tracy Raich
Jami Rebsom
Vicki Regula*
Tawnya Rupe
David Stanley
Leland Stocker
Carole Sullivan
Debra Swandal*

Past Directors

 Gale Clark, Executive Director
Barb Oldershaw, Program Director
Amanda W. Hester, Office and Finance Coordinator

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Keelia Jo Photography: cover, pages 9, 10; Lynn Donaldson: pages 3, 8 & 11;
All Community Grants photos contributed by featured programs.