We connect people to Park County’s most pressing needs.

We Learn
Through research, networking, and community conversations we cultivate a deeper knowledge about the issues that shape our community.

We Engage
We lead collaborative engagement by convening the community and providing professional development to support nonprofits addressing Park County’s most pressing challenges and opportunities.

We Give
With a keen understanding of the issues, we inspire community-based philanthropy and allocate funding to organizations serving Park County.

Front Cover:
The historic and continued presence of Indigenous people in the Yellowstone region was the focus of Yellowstone Revealed, a series of place-based projects by an inter-tribal group of Indigenous artists and scholars that was presented by Mountain Time Arts in August 2022. The multidisciplinary artworks coincided with Yellowstone National Park's 150th anniversary and included the installation by Roosevelt Arch of Lighted Teepees: Resiliency of the People, created by Pretty Shield Foundation and Rocky Mountain Tribal Leaders Council. This installation took place on the ancestral lands and traditional use areas of Indigenous people including but not limited to the Apsáalooke (Crow), the Tsistsistas and Suhtaio (Cheyenne), Niitsítapiisstihkísi (Blackfeet), Očhéthi Šakówiŋ (Sioux), and Salish tribes.

Photo Credit: Jacob W. Frank, NPS
Dear Friends,

There were more than a few times in 2022 when it felt like Park County was bursting at the seams. Housing is unaffordable to many. Public meetings are tense. Employees are hard to find. Boat ramps are packed. And the flood. It was terrible — and continues to be for many people. However, we were fortunate in that there were no lives lost despite the Yellowstone River and its tributaries far exceeding its highest level in recorded history. Additionally, the flood revealed a remarkable amount of generosity and cooperation as residents and people from around the world who care about Park County came together to help.

Whether you’re a multi-generational resident or brand new to town, a culture of looking out for your neighbor, volunteering your time, and giving to those in need is what binds Park County together. At the Park County Community Foundation, we’re proud to be a foundational piece upon which those shared values stand. And if our success is one measure of the health of the community, we’re proud to report that despite the stresses, 2022 was a very good year.

We distributed nearly $200,000 through our community grants program. Our annual GIVE A HOOT campaign inspired a record $1.7 million. More than $3 million was raised for Park County flood relief. We started a charitable gift annuity program that gives donors a new tax-advantaged way to give in Park County. We received our largest bequest to date. And our endowment is nearly halfway to our goal of $20 million by 2027.

No doubt these are uncertain times, but the generosity of our citizens remains the bedrock that pulls us through.

Onward,

Jeff Welch
Board Chair

Gavin Clark
Executive Director
We Learn

Through research, networking, and community conversations we cultivate a deeper knowledge about the issues that shape our community.
We Will Park County

This citizen-informed initiative was launched in 2018 to articulate a common vision — thereby helping our community determine our shared future.

Based on input from nearly 700 residents, we created vision statements spanning five key areas of concern:

- **Landscapes & Natural Amenities:** We will remain one of the most beautiful places to live on earth.
- **Housing & Affordability:** We will support good solutions that address affordability for all who choose to live and work here.
- **Health, Safety, & Education:** We will continually strive to improve the well-being of all our residents.
- **Small Town & Rural Lifestyle:** We will embrace and nurture our sense of community.
- **Economic Performance:** We will support varied and viable economic opportunities consistent with the character of our community.

**WE WILL COMMUNITY SURVEY**

In 2022, PCCF conducted its second county-wide survey to continue to track community sentiment, capturing the opinions of more than 800 residents.

Our county is changing, faster than most would like. Overwhelmingly, we found people are concerned that the things we value could be lost. We—the community—agree on this. In these divided times, it may surprise you that we also agree on a vision for the future of Park County.

- 96% believe that it’s important to preserve natural resources for future generations.
- 92% agree the cost of housing is too expensive.
- 87% believe that there are not enough places to live for those who want to work here.
- 79% agree that there are not enough daycare providers.
- 69% believe there is a lack of planning for growth.

"I love Park County and want it to have a bright future for generations yet to come. I believe that by working together we can find and implement solutions to the issues we are struggling with."

- Park County resident & anonymous survey respondent

**WE WILL PARK COUNTY | 2022 REPORT**

By combining the opinions of survey respondents with key data points on issues that impact the future of Park County, the We Will Park County Report begins to unpack the confluence of public perceptions and hard data.

Moving forward, PCCF will produce this report on an annual basis to document how our shared values align with the changing facts. We offer this tool to the community as a starting point: by highlighting our most acute challenges, we hope to launch a conversation on how we will work together to build our desired future.

The 2022 We Will Park County report can be downloaded from our website: https://find.pccf-montana.org/WeWillParkCounty

---

Left to right:
Livingston’s early growth was directly related to increased railroad operations. | Photo Credit: Keelia Jo Photography
Cover image of the 2022 We Will Park County Report: Storm clouds over the Absarokas. | Photo Credit: Storrs Bishop
We lead collaborative engagement by convening the community and providing professional development to support nonprofits addressing Park County’s most pressing challenges and opportunities.
Solutions to Park County’s pressing problems won’t be found in a report, they will be created by Park County residents who are willing to put aside their differences and explore ways to move forward in unity. Toward this goal, we hosted a community convening of nearly 200 people at the historic Livingston Depot Center. Following the presentation of our community survey results, a panel discussion covered a wide range of topics relevant to communities like ours that are seeking self-determination in the face of significant challenges.

The presentation slides and an audio recording are available on our website: https://find.pccf-montana.org/WeWillParkCounty

“The things you are dealing with in Park County, the answers do not exist, we have to actually imagine those – and we can do that by gathering people around a common question to leverage our collective intelligence.”

- Bill Milton, Community Conversation panelist & Musselshell County rancher

THE WE WILL PARK COUNTY 2022 COMMUNITY CONVERSATION WAS SPONSORED BY:

NONPROFIT ACTION INITIATIVE
In keeping with our mission to connect caring people to community needs, PCCF strives to create a culture of philanthropy here in Park County. Because we want donors to trust that their investments are making an impact, we are dedicated to supporting local nonprofits to maximize their impact. The Nonprofit ACTion initiative was developed in support of this goal.

Our delivery of Assessment, Coaching, and Training services are designed to strengthen the professional capacity of regional nonprofits while generating a collaborative culture among Park County nonprofit professionals, board members, and volunteers. The expansion of this programming is made possible by a generous grant from the Arthur M. Blank Family Foundation.
With a keen understanding of the issues, we inspire community-based philanthropy and allocate funding to organizations serving Park County.
When historic flooding along the Yellowstone River basin hit communities in Park County on June 13th, PCCF launched the SW MT Flood Relief Fund in partnership with Greater Gallatin United Way. Donations flowed in from around the world and all 50 states, raising over $3 million—including more than $1.5 million from local benefit concerts at Pine Creek Lodge and The Old Saloon. As 2022 drew to a close, 85% of these funds were granted to people, businesses, and nonprofits in Park County impacted by the flood. We are working to allocate all remaining funds by June 1st, 2023.

The work is not done yet. We are continuously analyzing and reassessing the region’s recovery and will allocate the remaining funding where it will have the greatest impact in 2023.

We are grateful for the work of the SW MT Flood Relief Fund’s volunteer Donation Steering Committee: Seabring Davis, George Haddenhorst, Jim Halfpenny, Samantha Peirce, Donna Rowland, Victoria Schilling, Tom Shellenberg, and Tim Stevens. Their leadership and guidance informs every dollar granted.

Learn about two SW MT Flood Relief Fund grant recipients on page 13.

“Just as I would get overwhelmed with getting my life back together, I’d get a call that I had a check from the Flood Relief Fund. This helped me replace my work equipment that was damaged in the flood and filled in the gaps until I could get back to work.”

- Beth O’Neill, Flood Relief Fund recipient & Park County business owner

“

It gives me inspiration and a lot of hope to see something tended to with so much cooperation and unity. This was a community effort; this accomplishment belongs to all of us.”

- John Mayer, musician & Park County resident

RISE FOR THE RIVER

In August, the SW MT Flood Relief Fund received a boost of $1.2 million through the efforts of local resident and musician John Mayer. In partnership with Pine Creek Lodge, music streaming service Nugs.net, and many others, John Mayer and his team produced “Rise for the River,” a series of three concerts including special guests Bob Weir of the Grateful Dead and comedian Dave Chappelle.

“

Park County Environmental Council took the lead on coordinating volunteers to fill sandbags that were given away free to Park County households and businesses in danger of rising waters during the June 2022 flooding of the Yellowstone River. | Photo Credit: Sarah Stands, PCEC Community Resiliency Director

John Mayer performed solo on August 21st at the Rise for the River benefit concert, hosted by Pine Creek Lodge. | Photo Credit: John Troy Photography

WAS DISTRIBUTED TO MORE THAN 400 INDIVIDUALS, BUSINESSES, AND NONPROFITS WHO SUFFERED SEVERE PROPERTY DAMAGE.

$1.8M

WAS GRANTED TO NONPROFITS THAT ARE SUPPORTING FUTURE RECOVERY AND RESILIENCY EFFORTS.

$455K

PROVIDED ECONOMIC RELIEF TO NORTH YELLOWSTONE COMMUNITIES IN GARDINER, COOKE CITY, AND SILVER GATE THROUGH A PARTNERSHIP WITH THE YELLOWSTONE COMMUNITY FUND.

$300K
GIVE A HOOT
GIVE A HOOT is Park County’s annual month-long community giving challenge that inspires people to support their community by donating to local nonprofits. Partial matching grants from the GIVE A HOOT sponsors and matching pool supporters make gifts go even further and encourage donors to give generously to the causes they most care about—thus increasing the capacity of our local nonprofits to better serve Park County residents.

Since launching in 2019, GIVE A HOOT has helped raise over $5.7 million to support 90 Park County nonprofits.

“Despite the extreme need and major setbacks from the flood, the community rallied yet again for a stellar campaign thanks to PCCF’s guidance and efforts!”

- Bianca Klein, Board Member of a 2022 GIVE A HOOT Participating Organization: Gardiner Mammoth FM Association (Rebroadcasting FM radio signals to the communities of Gardiner, MT and Mammoth, WY)

$1.7M TOTAL RAISED
$354K+ PARTIAL MATCHING GRANTS FROM MATCHING POOL SUPPORTERS & COMMUNITY MEMBERS
$1.3M+ COMMUNITY DONATIONS
3,151 DONATIONS
77 ORGANIZATIONS
17 ORGANIZATIONS RECEIVED THE MAXIMUM $10,000 PARTIAL MATCHING GRANT
60 ORGANIZATIONS RECEIVED $0.51 IN PARTIAL MATCHING FUNDS FOR EVERY DOLLAR RAISED
Philanthropy feels great! Knowing PCCF’s GIVE A HOOT Matching Pool partially matches the impact of donations from the community FEELS AMAZING! The GIVE A HOOT Matching Pool is defining the culture of community philanthropy in Park County. Frontline Ag Solutions is proud to support this amazing program.

- Matt Strong, Director of Sales, Frontline Ag Solutions, 2022 GIVE A HOOT Matching Pool Supporter

```
SCHOLARSHIPS
Helping students expand their horizons through post-secondary education creates a lasting legacy.

BARBARA THRONSON MEMORIAL SCHOLARSHIP
Barbara Thronson’s passion for education was evident in her role as teacher, administrator, educational advocate, and life-long learner. Her bequest of $141,000 in 2015 has provided 43 scholarships to students from all three Park County high schools.

“I am incredibly appreciative of this generous scholarship that will allow me to achieve my goals for the future, especially during a time when I am not the only person in my family attending college. This scholarship is a wonderful blessing and I thank you again for making it possible.”

- Summer Melin, 2022 Thronson Scholarship Recipient

DAVID GIBSON MEMORIAL SCHOLARSHIP
David Gibson was a life-long Park County rancher and mechanical genius who always had a project going or was helping others with their cattle, fencing, or farming. This scholarship was launched in 2020 and supports Park County students to attend vocational or trade school.

Left to right: PCCF's float in the annual Livingston Roundup Parade, Montana's oldest and largest Fourth of July parade.  
PHOTO CREDIT: Jake McGlothlin/Rusty Fox Media

During the month of July, PCCF hosts the Paradise Ramble at Sage Lodge in Paradise Valley: our event tent overlooks the Yellowstone River and the table arrangements feature flowers grown by Debbie Erdman & Andreas Luder. This event is partially sponsored by Sage Lodge to ensure proceeds support PCCF.  
PHOTO CREDIT: Heather Hardman
COMMUNITY GRANT RECIPIENTS

From 2007 to 2022, PCCF has allocated over $1.1 million in community grants. PCCF grant funding decisions are made in alignment with the We Will Park County community vision, which you can read more about on page 5 of this report.

In 2022, PCCF invested $187,200 across 29 projects. This program is made possible by a gift from the Dennis & Phyllis Washington Foundation.

The following highlights document just a few of PCCF’s 2022 grant recipients. Visit our website for a complete list of all funded projects: https://find.pccf-montana.org/CommunityGrants

**UPPER YELLOWSTONE WATERSHED GROUP**

The Upper Yellowstone Watershed Group launched the Paradise Valley Working Lands Group to provide a forum for ranchers and other owners of working lands to convene and discuss approaches and actions to better understand and conserve the agriculture, open space, rural character, and natural resources of Park County’s Paradise Valley. The producers and landowners who participate in this effort are central figures in developing and driving the focus areas of this group.

*Photo courtesy of UYWG*

**BIG BROTHERS BIG SISTERS OF BIG SKY COUNTRY**

Big Brothers Big Sisters of Big Sky Country provides support for kids to thrive and achieve personally, socially, and academically through 1-to-1 mentoring relationships. The bonds formed between “Littles” (mentees) and “Bigs” (mentors) create a protective barrier against mental health issues and greatly improve the well-being of each participant. In its 50th year of service to the youth of Southwest Montana, BBBS is proud to have been able to serve over 6,000 youth since 1973.

*Photo courtesy of BBBS of Big Sky Country*

**THE PRODUCER PARTNERSHIP**

The Producer Partnership was launched in April 2020 and has since then donated nearly 150,000 pounds of high-quality Montana-raised burger to Montanans in need across the state, working in partnership with the Montana Food Bank Network. In 2022 they opened the first-ever federally inspected nonprofit meat processing facility in the United States, located on Matt Pierson’s family ranch near Livingston. This grant covered the in-house processing costs to provide 3,760 pounds of Park County-raised meat directly to the Livingston Food Resource Center.

*Photo courtesy of the Producer Partnership*
Each year, Gardiner hosts a multitude of tourists visiting Yellowstone National Park. The road from Gardiner to Mammoth was destroyed during the June flooding, leading tourists to cancel their vacations entirely. These cancellations devastated the economy and small businesses that depend on tourism to earn enough money to cover their year-round expenses. In response, we partnered with the Yellowstone Community Fund to support residents in Gardiner, Mammoth, Cooke City, and Silver Gate. Through fundraising efforts, and a $300,000 grant from the SW MT Flood Relief Fund, YCF distributed $35,000 per month in grants to individuals and businesses in North Yellowstone communities.

Through a grant from the SW MT Flood Relief Fund, HRDC served as a services navigator for individuals seeking relief from the impacts of the flood. Thanks to their work, HRDC provided 131 households with referrals for mental health services, food resources, and employment opportunities. Additionally, HRDC provided 47 households in Park County with housing and utility reimbursements and worked to ensure stable housing solutions for 84 Park County residents in Gardiner, Mammoth, Cooke City, and Silver Gate.

**SW MT FLOOD RELIEF GRANT RECIPIENTS**

**YELLOWSTONE COMMUNITY FUND**

**HRDC**

Through a grant from the SW MT Flood Relief Fund, HRDC served as a services navigator for individuals seeking relief from the impacts of the flood. Thanks to their work, HRDC provided 131 households with referrals for mental health services, food resources, and employment opportunities. Additionally, HRDC provided 47 households in Park County with housing and utility reimbursements and worked to ensure stable housing solutions for 84 Park County residents in Gardiner, Mammoth, Cooke City, and Silver Gate.

**DISTRIBUTIONS BACK TO THE COMMUNITY | 2018-2022***

* As of December 31, 2022

** Funds for the SW MT Flood Relief Fund were raised and allocated in partnership by the Park County Community Foundation and Greater Gallatin United Way (GGUW). Donations made payable to PCCF were transferred to GGUW. Informed by the work of paid caseworkers, a Donor Steering Group, comprised of members of the community and staff of PCCF and GGUW, determined eligibility requirements and funding amounts. Once approved, GGUW issued checks to individuals and organizations.
WAYS TO GIVE

DONOR ADVISED FUNDS
A Donor Advised Fund (DAF) with the Park County Community Foundation allows you to conveniently direct your charitable gifts to nonprofits in Park County and beyond. DAFs let you maximize your tax benefits immediately while giving at your own pace. PCCF can help you define your philanthropic vision and match that with suitable organizations or projects. With an emphasis on supporting local nonprofits, our DAF holders granted more than $360,900 in 2022.

“Making charitable donations is so convenient with our PCCF Donor Advised Fund. I make a request to PCCF with the name of the organization and the amount I wish to give, and it is done. PCCF sends me regular transaction summaries, so I don’t have to keep receipts or track my gifts.

- Yvonne Brutger, Park County resident & PCCF DAF holder

FUND FOR THE FUTURE: PCCF’S PERMANENT ENDOWMENT
In November 2017, the Park County Community Foundation established a permanent endowment for the benefit of the Park County Community Foundation: The Fund for the Future, which was approaching $8 million in gifts and pledges at the end of 2022.

Certain gifts to the endowment qualify for the Montana Qualified (Endowment) Tax Credit. Individuals and joint-filing taxpayers receive credit against state income-tax liability up to a maximum of $10,000 per year per taxpayer ($20,000 for joint filers) for planned gifts to an endowment. Charitable Gift Annuities are the most often-used planned gift for this purpose.

We welcome conversations with donors who are interested in leaving a legacy in Park County. By providing a permanent gift to the community and the causes you and your family care about, you can create significant tax savings while building permanent wealth for PCCF and the community we support.

CHARITABLE GIFT ANNUITY
A Charitable Gift Annuity allows you the satisfaction of making a significant gift that benefits you now by reducing taxes, provides you with a stable source of income, and helps PCCF plan for the future. Read more on page 16 about why this approach was the right choice for John and Bernice Gillespie.

QUALIFIED CHARITABLE DISTRIBUTION (QCD) FROM AN IRA
Did you know that once you reach age 70½, you are eligible to make a qualified charitable distribution (QCD) from your IRA (up to $100,000 per year) and direct it to a nonprofit, such as PCCF? A QCD helps you support your favorite causes efficiently and easily, and best of all, you won’t owe income tax on the withdrawal.

For more information on ways to give, contact Annie Beaver, PCCF’s Finance Director, at Annie.Beaver@pccf-montana.org or by calling our office at (406) 224-3920.
JOHN & BERNICE GILLESPIE
As with many of us, John’s connection with Park County began with a visit to Yellowstone National Park. That first visit in 1972 turned into becoming a park employee in 1977, followed by John and Bernice moving to Montana for good in 1982. Paradise Valley became their permanent residence in 2010, with John rekindling his connection to the park as an instructor at the Yellowstone Institute in 2012. In 2022, John and Bernice chose to leave a legacy in Park County by establishing a Charitable Gift Annuity at PCCF. This investment vehicle provides fixed annuity payments throughout the life of the donors, with any ending balance used to support PCCF’s work in Park County. John and Bernice found that the state and federal tax incentives made a Charitable Gift Annuity an ideal way to support PCCF operations and their favored local charities. We are grateful to the Gillespies for their vision and generosity.

This philanthropic option facilitates our dual financial goals by benefitting the community organizations we most believe in and providing for our family over the long haul. More than a one-time donation, this gift is intended to benefit PCCF and its smorgasbord of good local causes by allowing budgetary planning not only for now but deep into the future.

- John & Bernice Gillespie, Park County residents & PCCF philanthropic partners

Donor Spotlights
Our work is made possible by the generous support of philanthropists who are aligned with our mission of solving community challenges through mutual understanding and collaboration.
Debbie Erdman and her husband, Andreas Luder, moved to Livingston in 1982 drawn by the mountains and community spirit. A respected physician, philanthropist, and friend in the Livingston community, Dr. Erdman passed away on December 15th, surrounded by family and friends.

Debbie was the first female OB/GYN in Park County, and one of the first in Montana. She also served as chair of the Livingston HealthCare Ethics Committee, influencing many policies that remain in practice to this day. Upon retirement, Debbie served as Co-Chair for the fundraising effort to build Livingston’s state-of-the-art hospital. A passionate gardener, skier, and hiker, she leaves behind a legacy of love, respect, and generosity.

Debbie’s unwavering trust in our work and financial support over the years truly transformed the Park County Community Foundation. In 2017, her philanthropic investment allowed us to hire a full-time Executive Director and Program Director—key catalysts that allowed us to better serve the needs of Park County and become the organization we are today. This story is not unique to us, many nonprofits in Park County have a similar story about Debbie.

Through an enduring act of generosity for the community that she loved, Debbie entrusted the Park County Community Foundation with a bequest from her estate. We are committed to honoring Debbie’s legacy by continuing to support Park County’s nonprofits as we build upon the culture of philanthropy that Debbie was so instrumental in helping to create.

“Debbie joined this community with clear, energized enthusiasm for the well-being of "place" including and extending beyond our human relationships. Debbie's generosity and care leave a palpable legacy this community will feel for decades to come.

- Julie Anderson, PCCF Board of Directors & long-time friend of Debbie Erdman
## Comparative Statement of Financial Position

As of December 31, 2022, with Comparative Numbers for 2021

<table>
<thead>
<tr>
<th>Assets</th>
<th>2022</th>
<th>2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>$1,027,980</td>
<td>$926,486</td>
</tr>
<tr>
<td>Operating investments</td>
<td>$1,920,649</td>
<td>$2,544,466</td>
</tr>
<tr>
<td>Deposits</td>
<td>$3,061</td>
<td>$3,061</td>
</tr>
<tr>
<td>Right-of-use asset</td>
<td>$87,688</td>
<td>—</td>
</tr>
<tr>
<td>Endowment</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Unconditional promises to give, net</td>
<td>$263,385</td>
<td>$318,479</td>
</tr>
<tr>
<td>Beneficial interest in assets held in trust</td>
<td>$6,472,702</td>
<td>—</td>
</tr>
<tr>
<td>Investments</td>
<td>$1,519,837</td>
<td>$1,605,575</td>
</tr>
<tr>
<td><strong>Total assets</strong></td>
<td><strong>$11,289,302</strong></td>
<td><strong>$5,421,667</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Liabilities</th>
<th>2022</th>
<th>2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts payable</td>
<td>$1,190</td>
<td>—</td>
</tr>
<tr>
<td>Payroll liabilities</td>
<td>$3,218</td>
<td>$8,068</td>
</tr>
<tr>
<td>Grants payable</td>
<td>$20,000</td>
<td>$20,000</td>
</tr>
<tr>
<td>Due to other nonprofit organizations</td>
<td>$80,317</td>
<td>$73,813</td>
</tr>
<tr>
<td>Annuity payment liability</td>
<td>$51,852</td>
<td>—</td>
</tr>
<tr>
<td>Lease liability</td>
<td>$86,888</td>
<td>—</td>
</tr>
<tr>
<td><strong>Total liabilities</strong></td>
<td><strong>$243,465</strong></td>
<td><strong>$101,881</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Net Assets</th>
<th>2022</th>
<th>2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Without donor restrictions</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Undesignated</td>
<td>$513,522</td>
<td>$610,092</td>
</tr>
<tr>
<td>Designated by Board for endowment, less promises to give</td>
<td>$1,213,882</td>
<td>$1,264,399</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$1,727,404</strong></td>
<td><strong>$1,874,491</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>With donor restrictions</th>
<th>2022</th>
<th>2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Perpetual in nature</td>
<td>$348,728</td>
<td>$341,761</td>
</tr>
<tr>
<td>Purpose restrictions</td>
<td>$1,999,280</td>
<td>$2,382,385</td>
</tr>
<tr>
<td>Time restricted for future periods</td>
<td>$6,970,425</td>
<td>$721,734</td>
</tr>
<tr>
<td><strong>Total net assets</strong></td>
<td><strong>$11,289,302</strong></td>
<td><strong>$5,421,667</strong></td>
</tr>
</tbody>
</table>

### 2022 Functional Expenses

<table>
<thead>
<tr>
<th>Category</th>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>Total 2022</th>
<th>Total 2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Programs</td>
<td>$2,509,366 (92%)</td>
<td>$138,881 (5%)</td>
<td>$2,738,247</td>
<td>$2,738,247</td>
</tr>
<tr>
<td>Management</td>
<td></td>
<td>$83,847 (3%)</td>
<td>$83,847</td>
<td>$83,847</td>
</tr>
<tr>
<td><strong>Total:</strong></td>
<td><strong>$2,732,094</strong></td>
<td><strong>$123,588</strong></td>
<td><strong>$2,855,682</strong></td>
<td><strong>$2,855,682</strong></td>
</tr>
</tbody>
</table>

## Comparative Statement of Activities

For Fiscal Years ended December 31, 2022 and 2021

### Support and Revenue

<table>
<thead>
<tr>
<th>Description</th>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>Total 2022</th>
<th>Total 2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributions</td>
<td>$181,623</td>
<td>$8,476,017</td>
<td>$8,657,640</td>
<td>$2,501,54</td>
</tr>
<tr>
<td>Grants</td>
<td>—</td>
<td>—</td>
<td>—</td>
<td>$41,027</td>
</tr>
<tr>
<td>Program revenue</td>
<td>$9,920</td>
<td>—</td>
<td>$9,920</td>
<td>$30,502</td>
</tr>
<tr>
<td>Investment earnings, net</td>
<td>($202,454)</td>
<td>($51,221)</td>
<td>($253,675)</td>
<td>$128,421</td>
</tr>
<tr>
<td>Special event revenue</td>
<td>$129,354</td>
<td>—</td>
<td>$129,354</td>
<td>$135,140</td>
</tr>
<tr>
<td>Less: direct expenses</td>
<td>($94,614)</td>
<td>—</td>
<td>($94,614)</td>
<td>$40</td>
</tr>
<tr>
<td>Miscellaneous revenue</td>
<td>$133</td>
<td>—</td>
<td>$133</td>
<td>—</td>
</tr>
<tr>
<td>Sublease income</td>
<td>$3,387</td>
<td>—</td>
<td>$3,387</td>
<td>—</td>
</tr>
<tr>
<td>Net assets released from restrictions</td>
<td>$2,623,936</td>
<td>($2,623,936)</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td><strong>Total revenues</strong></td>
<td><strong>$2,655,285</strong></td>
<td><strong>$5,802,860</strong></td>
<td><strong>$8,458,145</strong></td>
<td><strong>$2,753,456</strong></td>
</tr>
</tbody>
</table>

### Expenses

<table>
<thead>
<tr>
<th>Description</th>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>Total 2022</th>
<th>Total 2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program services</td>
<td>$2,509,366</td>
<td>—</td>
<td>$2,509,366</td>
<td>$2,375,900</td>
</tr>
<tr>
<td>Management and general</td>
<td>$138,881</td>
<td>—</td>
<td>$138,881</td>
<td>$121,393</td>
</tr>
<tr>
<td>Fundraising</td>
<td>$83,847</td>
<td>—</td>
<td>$83,847</td>
<td>$83,199</td>
</tr>
<tr>
<td><strong>Total expenses</strong></td>
<td><strong>$2,732,094</strong></td>
<td>—</td>
<td><strong>$2,732,094</strong></td>
<td><strong>$2,582,492</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Description</th>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>Total 2022</th>
<th>Total 2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Change in net assets</td>
<td>($76,809)</td>
<td>—</td>
<td>$5,726,051</td>
<td>$170,964</td>
</tr>
<tr>
<td>Net assets, beginning of year</td>
<td>$1,874,491</td>
<td>$3,445,295</td>
<td>$5,319,786</td>
<td>$5,148,822</td>
</tr>
<tr>
<td>Changes in donor restrictions</td>
<td>$570,270</td>
<td>$70,270</td>
<td>—</td>
<td>—</td>
</tr>
<tr>
<td><strong>Net assets, end of year</strong></td>
<td><strong>$1,727,404</strong></td>
<td><strong>$9,318,433</strong></td>
<td><strong>$11,045,837</strong></td>
<td><strong>$5,319,786</strong></td>
</tr>
</tbody>
</table>
2022 COMMUNITY GRANT RECIPIENTS (Left to right)

Farm to School of Park County provided 500 school-aged children with healthy summer lunches from Monday to Friday at locations strategically located throughout the Livingston County community as a means of addressing household food insecurity in Park County. Photo courtesy of Farm to School of Park County. The Bruin Buddy Mentor reading program at Gardner School is funded through North Yellowstone Education Foundation’s Connect Grant program, which served 71 students and 10 teachers in 2022. 1. Photo courtesy of North Yellowstone Education Foundation. The Montana Outdoor Science School Photo courtesy of Montana Outdoor Science School. Learning the art of the pizza toss at Kids Cooking Camp helps inspire healthy eating and home cooking, core components of the Livingston Food Resource Center’s Healthy Child Healthy Community initiative. 1. Photo courtesy of Livingston Food Resource Center. The Montana Outdoor Science School collaborated with LINKS for Learning to provide recreational and educational activities when schools are closed for test teaching. 1. Photo courtesy of Montana Outdoor Science School.
Help us maintain an accurate mailing list by letting us know of changes to your address. Please email office@pccf-montana.org with corrections.

Clockwise from top:
Chelsey Murphy, Coordinator of the Park County Early Childhood Council, volunteered her face painting services for the 2022 GIVE A HOOT grand finale event at the Livingston Farmers Market on July 27th. | Photo Credit: Keelia Jo Photography
Keeping an eye on the roping chute at the Wilsall Rodeo. | Photo Credit: Nashan Photographers
Family stroll to enjoy the holiday lights in downtown Livingston. | Photo Credit: Jake McGlothlin/Rusty Fox Media
Equestrians in the Livingston Roundup Parade pass directly in front of the PCCF office in downtown Livingston. | Photo Credit: Donald Zanoff
2022 PCCF community grant recipient Big Brothers Big Sisters of Big Sky Country promotes one-on-one activities to support healthy bonds between the "Littles" and "Bigs" of Park County. | Photo courtesy of BBBS