Dear Friends of the Park County Community Foundation,

Here in Park County, change is in the air, and we’re not just talking about the ever-shifting Montana weather patterns. Whether you are a lifelong resident or a recent arrival, you’ve probably already noticed that Park County is experiencing unprecedented growth. Maintaining our community cohesion in the face of such growth can feel insurmountable at times, and it takes investment from our entire community. Thanks to the trust of many supporters, the Park County Community Foundation continues to serve a key role in identifying and funding local efforts.

2018 was a year of significant accomplishments in advancing this mission, including the launch of a county-wide vision and profile initiative: We Will Park County. In collaboration with numerous stakeholders across the county, we led a citizen-informed initiative to identify and address Park County’s most pressing needs. The resulting tools will better enable the nonprofit sector, local governments, grant makers, and philanthropists to intentionally plan and achieve increases in community, social and economic well-being. You’ll be hearing a lot more about these tools in the coming months.

Also of note in 2018, our Nonprofit Network capacity-building programs provided Park County nonprofits with skills and information to optimize their service to our community. Well-attended workshops addressed key topics such as board development, financial literacy, nonprofit marketing, and situational leadership. The Park County Community Foundation additionally provided direct support of emerging nonprofits through our Fiscal Sponsorship program. Two of these programs – the Community School Collaborative and Farm to School of Park County – have already made significant strides in providing Park County’s youth with exceptional programming and opportunities.

We are proud to announce more than $228,000 was distributed back into Park County nonprofits by the Foundation. Since inception, 2018 was our strongest grant-making year. Grants were made to 34 individual projects totaling $134,000, including our first multi-year grant to the Gardiner Food Pantry. Read more about our 2018 grant recipients on page 6. Our grants outlook for 2019 looks even more promising. We have been working on a partnership with the Montana-based Dennis and Phyllis Washington Foundation and Willow Creek Ranch to further incentivize community giving across the county to support Park County’s nonprofits.

Navigating the many changes in our community calls for a steady hand on the oars, coupled with a strong sense of adventure, and we feel grateful to have that with our new executive director, Gavin Clark. Gavin brings with him a solid track record of success in nonprofit development, strategic planning, and organizational leadership – exactly the skills we need on hand to enter our next phase of growth.

On behalf of the Board of Directors and staff, we are grateful for the support of the community that allows us to serve Park County, where the spirit of giving is alive and well. We will continue to honor that sentiment as we advance our mission to connect caring people and resources with Park County’s most pressing needs and opportunities.

Bruce C. McKnight | Chair, Board of Directors

Gavin Clark | Executive Director
Park County Community Foundation
Distributions Back to the Community: 2014–2019

Grants Issued  Donor Advised Disbursed  Give A Hoot Matching Funds  Give A Hoot Community Gifts
Park County, Montana, has much to offer those who live, work, and visit — including natural beauty, close-knit communities, and Yellowstone National Park.

These amenities are a powerful draw and continue to be a cornerstone of our economy. Park County also has a robust nonprofit network working to address the most critical problems facing our community. There are more than 60 nonprofits working on a range of issues: community betterment, health and wellness, senior citizens, youth education and recreation, human services, arts and culture, early childhood, and many more. However, greater resources and capacity are required.

Founded by community leaders in 2005, the Park County Community Foundation seeks to work with all in Park County to connect caring people and resources with the most pressing community needs and opportunities. We believe many of Park County’s challenges can be solved through mutual understanding, better cooperation and a robust culture of philanthropy.

To realize these goals, Park County Community Foundation is committed to:

- **Learning:** Through research, networking, and community conversation, we identify Park County’s most significant challenges.

- **Engaging:** We lead a response to those challenges by convening organizations and citizens to take action in creating a better future.

- **Giving:** We provide funding and professional development for nonprofits to ensure our local nonprofits are effectively addressing community challenges.
Our Program Areas

The Park County Community Foundation is a trusted, dynamic, and distinctive philanthropic leader that fosters collaborative action to shape a healthy, caring community.

Our focus rests in five program areas:

**Community Grants**
Each year, we competitively grant funds directly to local community entities to help them serve the needs of Park County. To date, the Community Foundation has made more than $500,000 in grants – $134,000 in 2018 alone.

**Philanthropic Advisors**
We help donors navigate the myriad of choices for charitable giving they face by understanding their goals and matching them with worthy nonprofits and community initiatives. From donor-advised funds to planned giving, we provide philanthropists valuable advice and insight into how to maximize the impact of their gifts.

**Community Leadership**
Programs like the Early Childhood Coalition, the Affordable Housing Council, and our county-wide Vision and Profile - We Will Park County initiatives are direct results of the Foundation convening citizens and other organizations to collaboratively solve Park County’s most significant issues.

**Nonprofit Development**
We build capacity in Park County’s nonprofits by providing educational seminars, training, and other resources to help them improve efficacy and better realize their goals. In 2018, the Community Foundation sponsored training seminars focused on board development, financial literacy, nonprofit marketing, and situational leadership.

**Fiscal Sponsorship**
Emerging groups look to us to provide counsel, financial infrastructure, and tax-deductible gift status, so that they can focus on making positive change in the community. The Foundation is the Fiscal Sponsor for such organizations as the Community School Collaborative, The Livingston Hoot, Montana Matriarch, and Farm to School of Park County.
Since 2007, the Park County Community Foundation has awarded more than $500,000 to nonprofit organizations serving Park County communities. Grants are awarded based on strength of support in the community, whether the project addresses a significant need, and sustainable and collaborative efforts. In 2018, 34 organizations received $134,000 in grants from the Park County Community Foundation.

### COMMUNITY GRANTS

<table>
<thead>
<tr>
<th>Organization Name</th>
<th>Project Name</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>ASPEN</td>
<td>Path to Independence Project</td>
<td>$5,000</td>
</tr>
<tr>
<td>Big Brothers Big Sisters</td>
<td>General Operations Support</td>
<td>$5,000</td>
</tr>
<tr>
<td>CASA of Park and Sweet Grass Counties</td>
<td>Foster Children Tutoring Project</td>
<td>$1,500</td>
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<tr>
<td>Child Care Connections</td>
<td>New Provider Support Fund</td>
<td>$5,000</td>
</tr>
<tr>
<td>Colter Pass, Cooke City, Silver Gate Community Council</td>
<td>Radar Speed Signs</td>
<td>$2,500</td>
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<tr>
<td>Cooke City, Park County Water District</td>
<td>Long-term Waste Water Management Solutions</td>
<td>$2,000</td>
</tr>
<tr>
<td>Farm to School of Park County</td>
<td>Lincoln School Farm Implementation</td>
<td>$5,000</td>
</tr>
<tr>
<td>Gardiner Snoopy Cooperative Preschool</td>
<td>Yellowstone Adventure Camp 2018</td>
<td>$2,200</td>
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<tr>
<td>Human Resources Development Council, IX</td>
<td>Homemaker Program</td>
<td>$5,000</td>
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<tr>
<td>Landon’s Lookout Inc.</td>
<td>General Operations Support</td>
<td>$2,000</td>
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<tr>
<td>Lincoln School Foundation</td>
<td>First Floor Window</td>
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<tr>
<td>LINKS for Learning</td>
<td>Wellness and Outdoor Education Project Continued</td>
<td>$5,000</td>
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<tr>
<td>Little People’s Learning Center</td>
<td>General Operations Support</td>
<td>$2,500</td>
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<tr>
<td>Livingston Center for Art and Culture</td>
<td>Plein Air Paint Out with Big Brothers Big Sisters</td>
<td>$3,800</td>
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<tr>
<td>Livingston Depot Foundation</td>
<td>Depot Days: Family Engagement and Education Celebration</td>
<td>$2,000</td>
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<tr>
<td>Livingston Education Foundation</td>
<td>Performing Arts Performance Space Initiative at Park High School</td>
<td>$3,000</td>
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<tr>
<td>Livingston Food Pantry of Park County</td>
<td>Seniors Dinner Program</td>
<td>$5,000</td>
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<tr>
<td>NHN Compassionate Neighbors</td>
<td>McNair Gravity Park</td>
<td>$1,000</td>
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<tr>
<td>Paradise Permaculture Institute</td>
<td>Rolling High Tunnel</td>
<td>$2,500</td>
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<tr>
<td>Park County Fairgrounds</td>
<td>Facility Master Plan &amp; Assessment</td>
<td>$3,000</td>
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<tr>
<td>Park County Rural Fire District #1</td>
<td>Safety Equipment</td>
<td>$5,000</td>
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<tr>
<td>Park County Sheriff’s Office</td>
<td>Child ID Program</td>
<td>$3,500</td>
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<tr>
<td>Shane Lalani Center for the Arts</td>
<td>Arts Education Program</td>
<td>$5,000</td>
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<tr>
<td>Shields Valley Schools</td>
<td>Watershed Warriors</td>
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<tr>
<td>Stafford Animal Shelter</td>
<td>General Operations Support</td>
<td>$5,000</td>
</tr>
<tr>
<td>Western Sustainability Exchange</td>
<td>Local Food Connection</td>
<td>$4,000</td>
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<tr>
<td>Wilsall Fire Department</td>
<td>AED Acquisition</td>
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</tr>
<tr>
<td>Windrider Transit</td>
<td>Windrider Transit Relief Vehicle</td>
<td>$3,000</td>
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<tr>
<td>Yellowstone Ballet Company</td>
<td>Funding to Keep Nikita Kusurgashev Teaching at the Yellowstone Ballet Company</td>
<td>$1,000</td>
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</tbody>
</table>

**Total**: $97,000

### COLLABORATIVE GRANTS

<table>
<thead>
<tr>
<th>Organization Name</th>
<th>Project Name</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>ASPEN and Community Health Partners</td>
<td>OUTspoken: LGBTQ Support Group and Services</td>
<td>$5,000</td>
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<tr>
<td>Park County 4-H, Livingston School District, MSU</td>
<td>Work-Based Learning Facilitator</td>
<td>$7,000</td>
</tr>
<tr>
<td>Extension and Dept. of Labor Workforce Services Division</td>
<td>Solar Roof Project</td>
<td>$10,000</td>
</tr>
<tr>
<td>Park County Senior Center and Yellowstone Bend Citizens Council</td>
<td>Student Advocate for Livingston School District</td>
<td>$5,000</td>
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<tr>
<td>RISE Montana and Livingston School District</td>
<td></td>
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</table>

**Total**: $27,000

### MULTI-YEAR GRANTS

<table>
<thead>
<tr>
<th>Organization Name</th>
<th>Project Name</th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td>Gardiner Food Pantry</td>
<td>Gardiner Community Service Building</td>
<td>$30,000 over three years</td>
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</tbody>
</table>

**Total**: $30,000

**Total**: $134,000
We Will Park County

In 2018, the Community Foundation launched We Will Park County, a county-wide vision and profile tool that will be used to intentionally plan, measure, predict, and achieve increases in community, social, and economic well-being. Through fact-based and strategic philanthropy, improved county-wide civic planning, and increased coordination among nonprofit and governmental efforts, We Will Park County is designed to guide long-term, sustainable action.

We Will Park County is a citizen-informed initiative of the Park County Community Foundation that aims to address Park County’s most pressing needs. Via an online survey that elicited more than 600 responses from throughout the county, eight focus groups in Clyde Park, Wilsall, Livingston, Emigrant, Gardiner and Cooke City, and dozens of other conversations with community leaders, some key priorities and concerns emerged around a common vision:

• We Will continually strive to improve the well-being of our residents.
• We Will support development of diverse and viable economic opportunities consistent with the character of our community.
• We Will support good solutions that address affordability for all who choose to live and work here.
• We Will embrace and nurture our sense of community.
• We Will remain one of the most beautiful places to live on earth.

This vision won’t amount to much if it is not backed up with data to help predict and measure progress toward that vision. With the help of economists from the University of Montana, Headwaters Economics, and more, We Will Park County identified 25 key metrics in these five core areas that will help focus our resources and energy. This data will be continuously collected, tracked and available via a web-based portal for any organization, business, government, or nonprofit that seeks to better serve the community. We Will Park County will be launched online in Fall 2019.
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Livingston School District 4 & 1
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Montana Wilderness Association
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Munro’s Ranch and Home Supply
Neptune’s Brewery
NorthWestern Energy
OM Studio, LLC
Open Range Restaurants, Inc.
Opportunity Bank
Out of the Blue Antiques
Paradise Gateway B&B
Park County Board of Realtors
Park County Treasurer
Park County Environmental Council
Park Electric Cooperative Inc.
Park Place Hospitality Group
Philanthropy NW
Pop Stand Community Fund
Printing for Less
Raich Montana Properties, LLC
Ranches West
Rancho Picante Bison
Robyn Erlenbush Real Estate, PC
Rocky Mountain Camp, LLC
Rubber Ducky Rentals
Sensible Alternatives
Shooting Star Ranch, LLC
Skofield Insurance, Inc
Sky Federal Credit Union
Snark, LLC
Stillwater Mining
Swandal Law
Sweet Grass Cattle Company
The Cowboy Connection
The Owl Lounge
The Stockman
Timber Trails
Timberbuilt, Inc.
Watson Law Office
West Creek Ranch
Whiskey Creek Saloon
Woods Rose Market, LLC
Yellowstone Cattle Company
Yellowstone Country Montana, Inc.
Yellowstone Outfitters, Inc.
Yellowstone Valley Lodge and Grill
Yellowstone Village Inn and Suites

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Every effort is made to correctly list and thank each investor who allows us to make a public acknowledgement of their gifts to the Community Foundation. If your name is missing or incorrect, we apologize for our error. Please contact us with corrections at (406) 224-3920 or email us at Office@PCCF-Montana.org. Thank you.

Beginning in 2015, the Foundation recognizes donors to organizations that receive our fiscal sponsorship.
## COMPARATIVE STATEMENT OF FINANCIAL POSITION

As of December 31, 2018, With Comparative Numbers For 2017

<table>
<thead>
<tr>
<th></th>
<th>2018</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Assets</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and Cash Equivalents</td>
<td>$347,224</td>
<td>$818,924</td>
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<tr>
<td>Investments</td>
<td>$628,643</td>
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<tr>
<td>Unconditional Promises to Give</td>
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<td>Security Deposit</td>
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<td>$790</td>
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<td>Total assets</td>
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<td>$1,646,407</td>
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<tr>
<td><strong>Liabilities</strong></td>
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<tr>
<td>Payroll Liabilities</td>
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<tr>
<td>Grants Payable</td>
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<td>Total Liabilities</td>
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<td><strong>Net Assets</strong></td>
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<tr>
<td>Without Donor Restrictions</td>
<td>$576,463</td>
<td>$1,343,076</td>
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<td>Total net assets</td>
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<tr>
<td>Total liabilities &amp; net assets</td>
<td>$1,502,346</td>
<td>$1,646,407</td>
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# COMPARATIVE STATEMENT OF ACTIVITIES

For Fiscal Years Ended December 31, 2018 and 2017

<table>
<thead>
<tr>
<th>Revenues</th>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>Total 2018</th>
<th>Total 2017</th>
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<tbody>
<tr>
<td>Contributions, Grants and Contract Revenue</td>
<td>$172,975</td>
<td>$278,798</td>
<td>$451,773</td>
<td>$1,486,938</td>
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<tr>
<td>Investment Earnings</td>
<td>($17,594)</td>
<td>($16,968)</td>
<td>($34,562)</td>
<td>$30,987</td>
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<tr>
<td>Program Revenue</td>
<td>$9,627</td>
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<td>$9,627</td>
<td>$8,574</td>
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<tr>
<td>Special Event Revenue (net)</td>
<td>$2,036</td>
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<td>$2,036</td>
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<td>Total revenues</td>
<td>$167,044</td>
<td>$261,830</td>
<td>$428,874</td>
<td>$1,526,908</td>
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*Net Assets Released from Restrictions:*

<table>
<thead>
<tr>
<th></th>
<th>Without Donor Restrictions</th>
<th>With Donor Restrictions</th>
<th>Total 2018</th>
<th>Total 2017</th>
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</thead>
<tbody>
<tr>
<td>Satisfaction of Program Restrictions</td>
<td>$486,317</td>
<td>($486,317)</td>
<td>—</td>
<td>—</td>
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<tr>
<td>Total revenues</td>
<td>$653,361</td>
<td>($224,487)</td>
<td>$428,874</td>
<td>$1,526,908</td>
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<table>
<thead>
<tr>
<th>Expenses</th>
<th></th>
<th></th>
<th></th>
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<tbody>
<tr>
<td>Program</td>
<td>$463,254</td>
<td>—</td>
<td>$463,254</td>
<td>$364,541</td>
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<tr>
<td>Management &amp; General</td>
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<td>$84,346</td>
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<td>Fundraising</td>
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<td>$45,681</td>
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<td>Total expenses</td>
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<td>—</td>
<td>$593,281</td>
<td>$473,856</td>
</tr>
</tbody>
</table>

|                                |                            |                         |            |            |
| Change in Net Assets           | $60,080                   | ($224,487)              | ($164,407) | $1,053,052  |
| Net Assets at Beginning of Year (restated) | $516,383                  | $1,122,063              | $1,638,446 | $585,394    |
| Net Assets at End of Year      | $576,463                  | $897,576                | $1,474,039 | $1,638,446  |

(This financial statements are excerpted from the Park County Community Foundation’s audited (2018) and reviewed (2017) financial statements.)
Board of Directors

Bruce C. McKnight, Board Chair
Annie Beaver, Vice-Chair & Treasurer
Bob Hove, Secretary
Sky Anderson
Michael P. Atkinson
Kenneth C. Cochrane
Sophi Davis
Donald B. Gimbel
Signe Lahren
Vicki Regula
Jen Vermillion
Jeff Welch

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Shiell Anderson
Margot Aserlind
Laurie Bishop
Amy Uberuaga Clark*
Milla Cummins
Seabring Davis
Dave Eaton
Tom Elliot
Felicia Ennis
Rob Forstenzer
Laurie Francis
Karen Hayes
George Kelly
Annette Leland
Marcia McCrum
John Payne
Denis Prager
Emily Post*
Tracy Raich
Jami Rebsom
Tawnya Rupe
David Stanley
Leland Stocker
Carole Sullivan
Debra Swandal* * Served in 2018

Staff

Gavin Clark, Executive Director
Barb Oldershaw, Program Director
Jessica Lilley, Office and Finance Coordinator

Park County Community Foundation
P.O. Box 2399
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Livingston, MT 59047
(406) 224-3920

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